TRANSLATIONAL RESEARCH Town Hall

Friday, November 11, 8-9 a.m. Ford Auditorium, University Hospital

A light breakfast will be provided at 7:30 a.m.

Discuss the state of translational research and learn about the many services and resources available to research teams across U-M



George A. Mashour, MD, PhD



Executive Director, Translational Research (U-M Office of Research)
Executive Director, Michigan Institute for Clinical & Health Research (MICHR)
Associate Dean for Clinical & Translational Research (Medical School)
Bert N. La Du Professor & Associate Chair of Anesthesiology Research

RSVP: http://umhealth.me/trtownhall









Welcome

George A. Mashour, MD, PhD

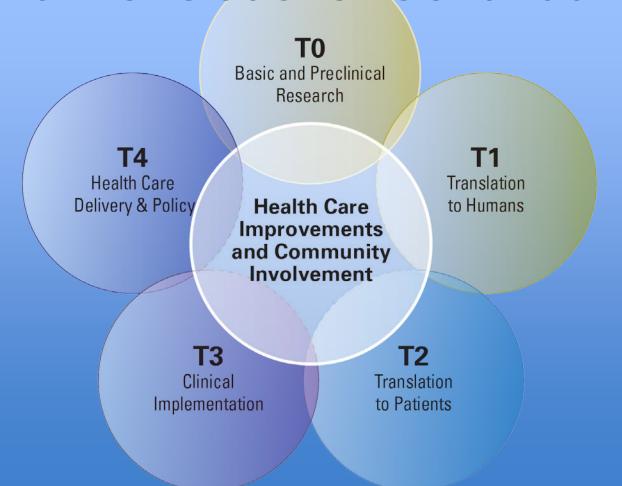
Executive Director, Michigan Institute for Clinical & Health Research Executive Director, Translational Research (Office of Research)
Associate Dean for Clinical & Translational Research (Medical School)
Bert N. La Du Professor & Associate Chair of Anesthesiology Research



Outline

- The translational research continuum
- Moving through the continuum at U-M
- Support across the continuum
- Discussion

The Translational Continuum



The Translational Continuum



T0 T1 T2 T3 T4

- Basic Science Departments
- Life Sciences Institute
- Center for the Discovery of New Medicines
- Engineering

Clinical Research Network

- Institute for Healthcare Policy & Innovation
- Institute for Social Research
- School of Public Policy

Community & Industry Partners

TRANSLATIONAL TOWN Hall



LIFE SCIENCES INSTITUTE

Current Faculty Landscape



- Research Professors
- Research Associate Professors
- Research Assistant Professors
- Professor Emerita

- American Association for the Advancement of Science Fellows
- 5 U-M Medical School Distinguished Faculty Lectureship in Biomedical Research Awardees
- National Academy of Medicine

Pew Biomedical Scholars

3 Howard Hughes Medical Institute Investigators

National Academy of Sciences



Overview

22 Faculty Labs

Faculty hold joint appointments at Medical School, LSA, and Pharmacy

Two core facilities available to U-M PIs

Center for Chemical Genomics (high-throughput screening)

 Center for Structural Biology (X-ray crystallography & protein production)

Administrative home to:

- Program for Chemical Biology (PhD / MS)
- Center for the Discovery of New Medicines (grants and mentoring for drug discovery projects)



The Translational Continuum



T0 T1 T2 T3

- Basic Science Departments
- Life Sciences Institute
- Center for the Discovery of New Medicines
- Engineering

Clinical Research Network

- Institute for Healthcare Policy & Innovation
- Institute for Social Research

T4

School of Public Policy

Community & Industry Partners

TRANSLATIONAL TOWN Hall



Overall Objective of Transformation

- Elevate quality of clinical trials across UMHS
 - ↑ Impact
 - ♠ Efficiency
 - ◆ Cost & liability
- Facilitate new collaborations across specialties



UMHS Enterprise Goal & Strategies

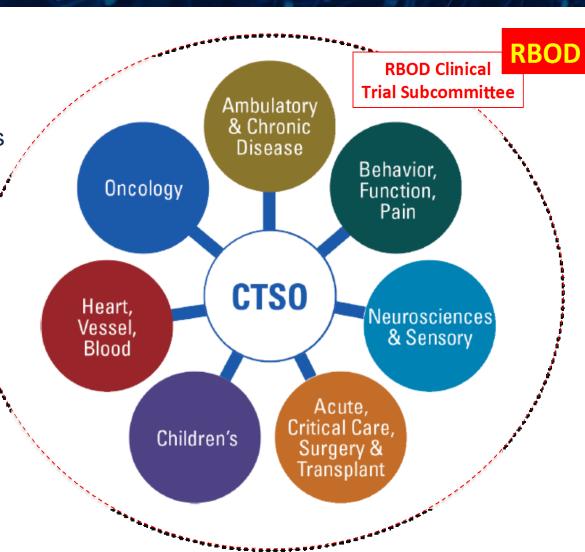
Create the new knowledge needed to improve clinical care, value, and health outcomes by successfully executing a diverse portfolio of high-quality clinical trials

- **Strategy 1:** Foster an UMHS culture that values, rewards, and supports clinical trial activities
- **Strategy 2:** Develop a coordinated, sustainable infrastructure that supports operational excellence throughout the life cycle of clinical trials
- **Strategy 3:** Develop a highly trained, innovative, motivated, and skilled workforce, including those who initiate and those who conduct clinical trials
- **Strategy 4:** Translate U-M discoveries into clinical trials
- **Strategy 5:** Fully integrate the clinical trials enterprise and the clinical care delivery system
- Strategy 6: Demonstrate the value of clinical trials to patients, families & society



Clinical Trial Infrastructure

- Clinical Trials Support Units (CTSUs) are regional, transdepartmental clinical trial offices
- Science determines which CTSU faculty use
- CTSUs may vary in size, structure, and scope
- Common, standardized base services provided
- Transparent performance metrics
- All clinical trials will occur within the system by January 2018





The Translational Continuum



T0

T1

T2

- Basic Science Departments
- Life Sciences Institute
- Center for the Discovery of New Medicines
- Engineering

Clinical Research Network

- Institute for Healthcare Policy & Innovation
- Institute for Social Research
- School of Public Policy

Community & Industry Partners

Institute for Healthcare Policy & Innovation

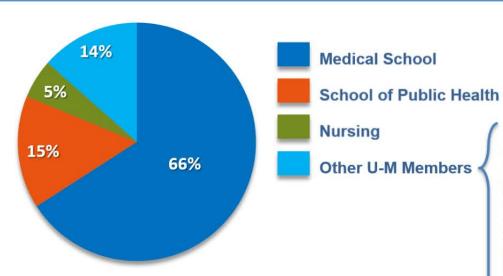






MEMBERSHIP A Coalition of the Willing





Business
Dentistry
Economics
Engineering
Information
Kinesiology
Law
Pharmacy
Public Policy
Social Research
Social Work
Sociology
Statistics

Health services & health care policy researchers evaluating how health care works & how it can be improved, & advising policy makers to inform change.

490 Faculty w/primary appointments in:

- 13 U-M Ann Arbor Schools & Colleges
- 2 U-M Ann Arbor Institutes (ISR & IRWG)
- 2 U-M Flint & Dearborn Schools & Colleges

Active research award portfolio of over \$700M, \$144M spend in FY16

Research Centers & Programs



CanSORT

Cancer Surveillance & Outcomes Research Team

CHCR

Center for Health Communications Research

V-BID

Center for Value-Based Insurance Design

IHPI CSP

IHPI Clinician Scholars Program

MPOG

Multicenter Perioperative Outcomes Group

CMCD

Center for Managing Chronic Disease

CBSSM

Center for Bioethics and Social Sciences in Medicine

CHEPS

Center for Healthcar Engineering and Patient Safety

CHEAR

Child Health Evaluation and Research Unit

Injury Center

PSEP

Patient Safety Enhancement Program

MHSOT

Mental Health Services, Translation, and Outcomes Program

CODA

Center for Clinical Outcomes Development & Application

CHOP

Center for Healthcare Outcomes & Policy

DOW UHSR

Dow Division for Urologic Health Services Research

KECC

Kidney Epidemiology and Cost Center

PWHER

Program on Women's Healthcare Effectiveness Research

VA CCMR

VA Center for Clinical Management Research



UNIVERSITY OF MICHIGAN

The Translational Continuum

T0 T2 T3 T1 **T4** Basic Science Departments Institute for Healthcare Life Sciences Policy & Innovation Clinical Research Institute Institute for Social Research Network Center for the Discovery of School of Public Policy **New Medicines** Engineering Community & Industry Partners



Funding and Mentors



Industry
Partnership
and
Collaboration



Create a Culture of Commercialization and Entrepreneurship





FFMI Program Mission



Helping the U-M
Biomedical
Research
Community
Accelerate
Ideas to Impact











Funding & Mentorship

- Idea Consultation
- MTRAC State-Wide Hub
 - Mi-Kickstart (early)
 - ➤ Mi-MTRAC (mid-stage)
- Targeted
 - GI, TBI, Therapeutic, Sleep, partnered with departments, centers
- Monroe-Brown Seed Fund (for U-M start-ups)

Business Development

Building Nove

EXTERNAL

- Industry partners
- Relationship management
- Creative contracts
- Hosting visits

Educating Future Innovators

- Faculty, post-docs, graduate
 & med students
- Early Tech Development
 Course
- PACE: Program Accelerating Commercialization Education
- Innovation & Entrepreneurial Path of Excellence
- Scale up nationally through CTSA network





Key Product Verticals

Guided by Faculty Champions and Innovation Chiefs from each Med School department, center, and institute

THERAPEUTICS

DEVICES

DIAGNOSTICS

HEALTH IT/ DIGITAL MEDICINE



Mike Holinstat, PhD Pharmacology, Cardiovascular Medicine



Dan Orringer, MD **Neurosurgery**



Tim Cornell, MD **Pediatric Critical Care**

Sinan Baran, MD **Psychiatry**



TRANSLATIONAL TOWN Hall







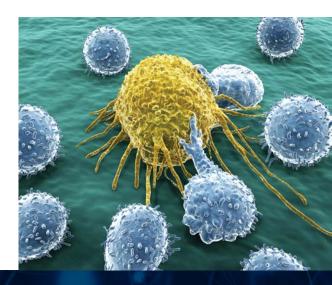
UMOR and Innovation

University of Michigan Office of Research



U-M Office of Research (UMOR)

- Foster New Research
- Build Partnerships
- Negotiate Research Contracts
- Oversee Ethics and Compliance
- Set Research Policy
- Manage Tech Transfer
- Advocate for Research





Business Engagement Center

- Coordinates with outreach across all three campuses
- 1,200 on-going relationships
- 1,255 meetings with industry





Tech Transfer

- 428 invention disclosures
- 135 patents issued
- 173 licenses
- \$23 million revenues
- 12 start-ups
- Average of 1 startup/month for last ten years





The Translational Continuum



T0 T1 T2 T3 T4

- Basic Science Departments
- Life Sciences Institute
- Center for the Discovery of New Medicines
- Engineering

Clinical Research Network

- Institute for Healthcare Policy & Innovation
- Institute for Social Research
- School of Public Policy

Community & Industry Partners

TRANSLATIONAL TOWN Hall

MICHIGAN INSTITUTE FOR CLINICAL & HEALTH RESEARCH UNIVERSITY OF MICHIGAN



educate fund connect suppor

 The Michigan Institute for Clinical & Health Research (MICHR) is here to enable & enhance clinical & translational research at the University of Michigan

 We do this by being a catalytic partner that educates, funds, connects & supports research teams here and beyond





ducate <mark>fund</mark> connect

ect suppor







- MICHR was created in 2006, awarded a \$55M CTSA grant from the NIH in 2007, and renewed in 2012
- Part of a consortium of 62 CTSA institutions working together to accelerate discoveries toward better health

educate fund connect suppor

 Unique U-M departments/divisions MICHR serves across campus, representing support provided to 20 different schools, colleges, and institutes

connect

Average number of investigators
 MICHR serves each year

WICHIGAN INSTITUTE FOR CLINICAL & HEALTH RESEARCH UNIVERSITY OF MICHIGAN





connect



- Education & Mentoring
 - Degree/Certificate Programs
 - Mentored Research Programs
 - **Education & Training Initiatives**



AN



educate fund connect suppor

1,200

 Annual attendees at MICHR education & mentoring workshops, webinars, and seminars

educate fund connect suppor

 Graduates who remain in clinical and translational research after completing the MICHR KL2 program



ducate <mark>fund</mark> connect suppo



Research Development Core

- Expert consultation
- Grant editing assistance



educate <mark>fund connect suppo</mark>r

934

 Research development consultations and grant editing services provided to investigators since 2007



educate <mark>fund</mark> connect suppor



Pilot Grant Program

 Funds translational research to promote development of novel solutions that improve patient and community health outcomes



educate <mark>fund connect suppo</mark>r

 Amount MICHR has awarded in pilot grants to U-M investigators, resulting in more than \$217M in extramural funding

What is MCubed?

Rapid distribution of seed funding to self-organized, multi-unit faculty/student teams to initiate innovative projects





Mcubed

- 459 new projects funded
- 1,300 faculty from all schools
- 75% first-time collaborations
- \$60 million in new external grants
- Student involvement is key





How to form a cube











Create a project

Or view existing projects

Connect with collaborators

Comment on projects or talk offline

Commit tokens

Project creator commits token; invites collaborators to commit tokens

Request a cube

Project creator clicks "request a cube" button

Cubing event

MCubed semirandomly selects cubes to receive funding

A. ALFRED TAUBMAN MEDICAL RESEARCH INSTITUTE



Founded in 2007 to provide U-M clinician-scientists with unrestricted funds for translational research

Nearly 40 faculty have received one of the following grants:

- Taubman Scholar (senior professors): \$150K/yr. for three yrs.
- Emerging Scholar (assistant professors): \$200K over 5 yrs., funded by individual donors

Scholar accomplishments:

- 14 Startups
- 72 Clinical Trials
- 106 Patents
- 1,800+ Publications (2012-16)
- 309 Grants
- Numerous collaborations nationally and internationally

Annual \$100K Taubman Prize recognizes clinician-scientists outside U-M

Shift to Team Science

New emphasis on largescale, multi-disciplinary, multi-investigator projects

- Phase 1 Innovation Grants: \$200K
- Phase 2 Multi-Year Grants: Up to \$5M over 5 yrs.
- Initial projects to be led by Taubman Scholar
- Desired outcome: Change in medical practice
- Teams must include investigators from at least two departments
- Co-investigators can be PhDs
- Teams should include early-career clinician-scientists













func

connect

suppor



Connect

- Community Engagement
 - Developing communityuniversity partnerships
 - Creating research training opportunities for communities





 Training events for 1,500 participants on community-engaged research have been held by MICHR in the past five years









fund

connect

suppor



Connect

- Study Participant Recruitment
 - UMHealthResearch.org website
 - >100,000 people clicked, "I am interested" in health research
 - >100,000 secure messages sent within the site
 - >2,300 studies posted since 2007



educate fund connect suppor

26,000

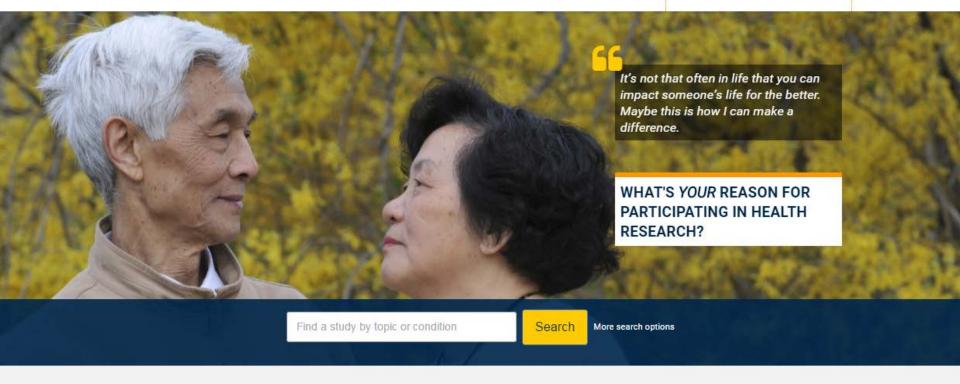
 Volunteers registered to participate in studies in UMHealthResearch.org











26,279
VICTORS are already making a difference in health research

Sign up

for yourself or a loved one to get personalized study recommendations. Tell me more

Highlighted searches















func

connect

suppor



Support

- Michigan Clinical Research Unit (MCRU)
 - Facilities in CVC, Domino's Farms
 - Medical assistants, dietitians, lab personnel
 - Specimen collection, processing, and shipping
 - MCRU2U mobile team











fund connect



Support

MCRU

- Reorganized due to NIH funding reductions
- Partnering with Taubman Ambulatory Care Infusion Unit
- Changes will strengthen MCRU's ability to provide sustainable services onsite and across all locations
- Lower chargeback rates

MCRU will continue to provide ancillary research support, including:

- Research Phlebotomy
- MCRU2U
- MCRU Core Lab
- Central Line Access (Port, PICC)
- Point of Research Testing (Blood Glucose, Urine Pregnancy, Urine)
- Vital Signs / Height & Weight
- **EKG**
- **Oral Glucose Tolerance** Test (OGTT)
- Sigmoidoscopy
- Six Minute Walk Test
- Clinical Phenotyping



fund connect

support



Support

Rate per Hour	Current Rate	New Rate
MA/LPN service	\$125	\$60
MA/LPN + Lab Service	\$125	\$75
Lab Service	\$60	\$30
MCRU2U	\$185	\$90
Space Only	\$9	\$9
Administrative Fee	\$2,500	\$ 0 (Waived)

educate fund connect suppor

380,000

 Specimens processed by MICHR's clinical research unit since 2009, from 65,000 participant visits

- Offers increased technical & regulatory expertise to PIs
- Provides consistent, standardized processes driven by quality control
- Links clinical data to specimens for increased scientific value
- Speeds the pace of research through greater access to biomaterials
- Supports precision medicine



Storage and Management

- Framework for patient consent, sample tracking & governance support
- Infrastructure for kit production, secure storage, automated processing, and logistics

- Accredited by the College of American Pathologists for quality
- Linkage to patient medical record via Research Data Warehouse

Access

- Availability across multiple research areas
- GWAS data from Illumina HumanCoreExome array
- Multiple sample types
 (e.g. DNA, serum, plasma, urine)



CBR By the Numbers

310,000 Stored 102,000 Plasma 97,000 Urine & derivatives

44,000 DNA

34,000 Serum 32,000 Whole Blood 1,600 Frozen Tissue

37,000 Genotyped







 IND/IDE Investigator Assistance Program (MIAP)

 Consultation on Investigational New Drug (IND) and Investigational Device Exemption (IDE)

Preparation and submission to FDA



 Percentage of U-M's IND, IDE, and expanded access requests to the FDA that MICHR's investigator assistance program supports



func

connect

suppor



Clinical Research Management

Database Development

- Study Monitoring
- Data Management
- Study Management
- Resource



CHIGAN









func

connect

suppor



Support

Biostatistics

- Expert advice on:
 - Research design
 - Grant development
 - Protocol development
 - Randomization
 - Statistical analysis & data











func

connect

suppor



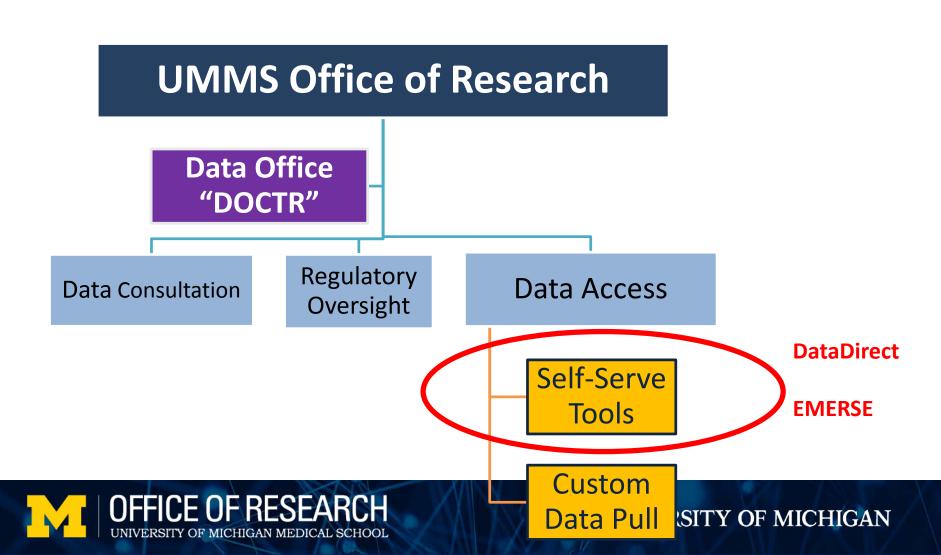
Support

- Clinical Research Informatics
 - Informatics software and services, including:
 - REDCap
 - OpenClinica
 - TATUM
 - Research Participant Scheduling Portal
 - UMHealthResearch.org



Data Office for Clinical and

Translational Research



DataDirect

Self-serve access to clinical data for research

Key Features:

- 3.9 million unique patients to search
- Clinical data from 2004
- Two levels of access
 - Cohort/Aggregate counts
 - Patient-level data for download
- 650+ users

DataDirect

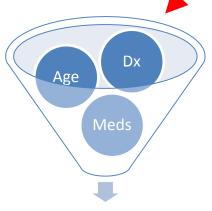


Self-serve access to clinical data for research



Cohort Discovery

(no IRB)



Aggregate Count

Patient-Level Data for Download (with IRB)









func

connect

support



Support

 MICHR Clinical Trials Office (MCTO)

 Supporting start-up of industryinitiated clinical trials



HIGAN



func

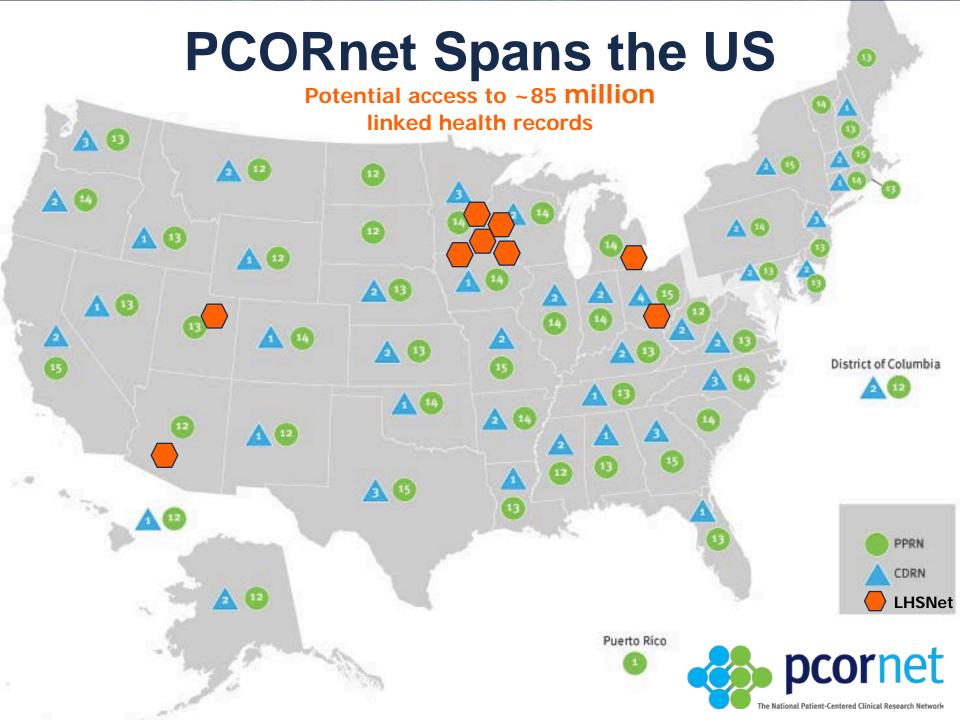
connect

suppor

MARCH Consortium

- Midwest Area Research
 Consortium for Health
 - Infrastructure for investigators/ external sponsors who want to conduct multisite clinical research
 - Members: U-M, Indiana University, Mayo Clinic, Medical University of Wisconsin, Ohio State University, University of Minnesota, University of Wisconsin-Madison





LHSNet CDRN



Potential access to ~ 9.5 million linked health records



UM-LHSNet Team: PI: Chuck Friedman; Co-Is: Marcy Harris; Molly White; Deb Gipson; Patient Advocates: Georgiann Ziegler; Cathy Hanson; Jim **Pantelas: and Anita Johnson**





we educate, fund, connect & support research teams

AT THE UNIVERSITY OF MICHIGAN AND BEYOND

I am interested in...

or search for services Q

www.michr.umich.edu

170
Unique U-M departments
MICHR serves across
campus

we educate, fund, connect & support research teams

AT THE UNIVERSITY OF MICHIGAN AND BEYOND

I am interested in...

Biostatistics

Clinical Research Unit

Consultation

Education & Training

Engaging Communities

Grant Writing Support

MICHR Funding

Participant Recruitment

Regulatory Support

Research Management

or search for services Q

www.michr.umich.edu

We serve



Basic Scientists



Early Career Investigators



Investigators



Study Teams



Community Partners



Research Participants

www.michr.umich.edu

DISCUSSION

What questions do you have?

TRANSLATIONAL RESEARCH Town Hall

Friday, November 11, 8-9 a.m. Ford Auditorium, University Hospital

A light breakfast will be provided at 7:30 a.m.

Discuss the state of translational research and learn about the many services and resources available to research teams across U-M



George A. Mashour, MD, PhD



Executive Director, Translational Research (U-M Office of Research)
Executive Director, Michigan Institute for Clinical & Health Research (MICHR)
Associate Dean for Clinical & Translational Research (Medical School)
Bert N. La Du Professor & Associate Chair of Anesthesiology Research

RSVP: http://umhealth.me/trtownhall





